

## GM HEALTH AND CARE BOARD

### MINUTES OF THE MEETING HELD ON 26 JULY 2019 AT OLDHAM CIVIC CENTRE

Bolton Council	Councillor Susan Baines Councillor David Greenhalgh Tony Oakman
Bury Council	Councillor David Jones Geoff Little
Manchester CC	Councillor Sue Murphy Joanne Roney
Oldham Council	Councillor Zahid Chauhan Councillor Sean Fielding Carolyn Wilkins
Rochdale Council	Councillor Allen Brett Councillor Wendy Cocks Councillor Janet Emsley Councillor Sara Rowbotham Steve Rumbelow
Salford CC	Mayor Paul Dennett Charlotte Ramsden
Stockport MBC	Councillor Elise Wilson Mark Fitton
Tameside Council	Councillor Leanne Feeley Councillor Brenda Warrington Councillor Eleanor Wills Stephanie Butterworth Steven Pleasant
Trafford Council	Councillor Andrew Western Sara Todd
Wigan Council	Councillor Peter Smith (Chair) Councillor David Molyneux Alison McKenzie-Folan
Bolton CCG	Wirin Bhatiani
Manchester Health and Care Commissioning	Ian Williamson

Salford CCG	Tom Tasker
Stockport CCG	Mark Chidgey
Trafford CCG	Sally Johnston
Wigan CCG	Craig Harris
GM Mental Health NHS Trust	Rupert Nichols
Manchester Foundation Trust	Carole Davidson
Tameside Foundation NHS Trust	Martyn Taylor
The Christie	Thomas Thornber
Wigan, Wrightington & Leigh NHS Trust	Tony Warne
Age UK Salford	Emma Connolly
GM Adult Mental Health Service User Network	Javed Rehman
GM Commissioning Hub	Rob Bellingham
GM Mayor	Andy Burnham
GMCA	Lindsay Dunn Hayley James Andrew Lightfoot Liz Treacy
GMCVO	Alex Whinnom
GM Health and Social Care Partnership Team	Jo Chilton Warren Heppolette Sarah Price Jon Rouse (Chief Officer) Vicky Sharrock Janet Wilkinson
Healthwatch	Heather Fairfield
TfGM	Simon Warburton

## **HCB 34/19 WELCOME AND APOLOGIES**

The Chair welcomed all to the meeting and apologies for absence were received from Eamonn Boylan, Ruth Bromley, Julie Connor, Councillor Bev Craig, Jack Firth, Karen James, Councillor Richard Leese, Jane McCall, Nicky O'Connor, Dr Richard Preece, Jim Taylor, Pam Smith, Jeff Schryer and Steve Wilson.

## **HBC 35/19 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS**

The Chair suggested and the Board agreed that item 5 – Business Plan 209-20 and Annual Report and Accounts 2018-19 be presented after the minutes of the meeting held on 31 May 2019.

There were no items of urgent business.

## **HCB 36/19 MINUTES OF THE MEETING HELD 31 MAY 2019**

Consideration was given to the minutes of the meeting held on 31 May 2019.

### **RESOLVED/-**

That the meeting minutes be approved as a correct record.

## **HCB 37/19 BUSINESS PLAN 2019-20 AND ANNUAL REPORT AND ACCOUNTS 2018-19**

Warren Heppolette, Executive Lead, Strategy and System Development, GMHSC Partnership presented the Board with two key documents, the 2019/20 Business Plan and 2018/19 Annual Report. The documents described the progress that the Health and Social Care Partnership made in 2018/19 and set out plans for 2019/20.

It was advised that the third Annual Report looks back at steps taken in 2018/19 to achieve the vision of delivering the fastest and greatest improvement of the health and wellbeing of the people of Greater Manchester. During 2018/19 the Prospectus was published which set out where the Partnership wants to go next in the context of key GM and national strategies, including: the GM Unified Model of Public Services; the Local Industrial Strategy and NHS Long Term Plan.

An overview of progress in 2018/19, strengths and key challenges were provided. It was advised that the Business Plan for 2019/20 sets out the priorities for the fourth year as the Health and Social Care Partnership;

Incorporated were the priorities set out in the System Operating Plan in April as part of a broader plan for the Health and Social Care Partnership. It described the work which would be done in the year ahead to move towards a population health system in GM. Each of the programmes support the emerging system architecture in GM. Furthermore, the Business Plan builds towards the 5 year Implementation Plan to be completed by November covering

the Prospectus and responsibilities under the NHS Long Term Plan. It was advised that this will include 10 updated locality plans.

## **RESOLVED/-**

That the Business Plan and Annual Report be endorsed.

## **HCB 38/19 CHIEF OFFICER'S REPORT**

Jon Rouse, Chief Officer, GM Health and Social Care Partnership (GMHSCP), provided the GM Health and Care Board (the Board) with an update on activity relating to health and care across the Partnership. The update included key highlights relating to performance, transformation, quality, finance and risk. A summary of the key discussions and decisions of the Partnership Board were also provided. Key issues highlighted included;

- It was reported that Andrew Foster would be retiring as Chief Executive of Wigan, Wrightington and Leigh (WWL) NHS Foundation Trust in October. The strong leadership that Andrew has provided at WWL and across Greater Manchester over many years was acknowledged along with the work leading the workforce programme on behalf of the GM HSC Partnership. It was advised that Silas Nicholls had been appointed as the new Chief Executive of WWL.
- Professor Craig Harris had recently been appointed to the role of Managing Director and Accountable Officer for Wigan CCG and was welcomed to the meeting of the Health and Care Board.
- Steve Wilson, Executive Lead for Finance and Investment had been successfully appointed as the Treasurer of the GMCA. His significant contribution to the Partnership across GM was recognised and he was wished success in his new role.
- The Board were reminded that the Partnership is based on a model of shared governance and distributed leadership. Over the last three years the capacity and capability of the GM system had matured to the point where it is increasingly taking on direct leadership responsibility for the delivery of programmes and projects. On 24 July a consultation process commenced on a changed core structure for the Partnership team which reflects these functions. The consultation will run for 45 days as part of phase 3 of the NHS E/I national restructure process. It will also fulfil the requirement to reduce administrative costs by at least 20%.
- The outcomes of the 2018/19 CCG Annual Assessment were published on 11th July. Three Greater Manchester CCGs were rated as outstanding – Bolton, Salford and Tameside and Glossop, Bolton and Tameside for the first time and Salford for the fourth consecutive year. All three were congratulated for the positive results.
- On the 1 July 2019 Greater Manchester achieved 100% population coverage for Primary Care Networks (PCNs) in line with national Directed Enhanced Services (DES) requirements. Further work was taking place with respect to the development of PCNs including how they integrate with Local Care Organisations, support the delivery of the Long-Term Plan Implementation Framework and shape the support offer.

- The Board were informed that following the success of the first two phases, the Greater Manchester Mentally Healthy Schools and Colleges programme was to be expanded. Launched in March 2018, the programme has built the confidence of teachers, support staff and students to deal with mental health issues. Furthermore, opportunities to make the programme available to many more schools in future was being considered.
- The GM Early Years Workforce Academy is currently under development and will aim to take a regional approach to enhance the practice, knowledge and skills of the diverse range of professionals working in early years services and the wider professionals within place-based teams.
- There are a number of standards that the GM Health and Social Care Partnership are monitored against and an update on performance was provided. It was reported that the published Urgent 4-hour Care performance for Greater Manchester in June and July 2019 has improved with notable progress at Wigan, Salford and Stockport. The outstanding performance of WWL was highlighted.
- Concern was expressed with regard to Elective Waiting List Growth. Members were advised that the National Standard was no increase in the number of patients on a waiting list at March 2020 than as at March 2018. The number of patients across GM on waiting lists was reported in May 2019 as 8.3% higher than in March 2018. It was advised that a number of factors including the pension rules for consultants was having an adverse impact.

#### **RESOLVED/-**

That the content of the report be noted.

#### **HCB 39/19 POPULATION HEALTH UPDATE**

Carolyn Wilkins, Chief Executive Oldham Council and Chair, Greater Manchester Population Health Programme Board introduced a report to raise awareness of the scope and impact of the Greater Manchester Population Health Plan 2017-21, and the £30million investment that accompanied it. It was noted that work within the population health programme aligns with the scope of work across the Combined Authority. It was advised that work is underway with Sir Michael Marmot ten years on from the publication of Fair Society Healthy Lives (The Marmot Review) to support GM become a global leader in tackling health inequalities.

Sarah Price, Executive Lead, Population Health and Commissioning, GMHSC Partnership provided the Board with a presentation to highlight the positive impact in key areas of Population health, providing confidence that the health, wealth and wellbeing of the 2.8 million residents of Greater Manchester can be transformed.

The presentation provided members with a summary of the scale of the challenge, the population health plan and an overview of the £30million investment. Opportunities to collaborate beyond the population health plan including new policies and programmes

which address interconnecting pillars of population health were outlined. Priorities for 2019/20 to progress towards the ambition of a Greater Manchester population health system to improve health and reduce health inequalities were provided.

Emma Connolly, Age UK, Salford provided an overview of the programme to reduce preventable malnutrition and dehydration in older people and the achievements so far in becoming an age friendly city region.

In support of the programme to transform the health of the GM population, Councillor Andrew Western, Leader Trafford Council welcomed the update, the opportunities to address health inequalities and work with Sir Michael Marmot. He acknowledged the investment from transformation funding but highlighted the impact of austerity on local authority public health prevention programmes and suggested sustainable public health funding was required.

The GM Mayor expressed his gratitude for the encouraging report and agreed that public health budgets were an issue that required addressing. He highlighted the positive approach and examples of health devolution in the development of 'health in all policies' approach. He acknowledged the encouraging statistics provided in relation to the reduction in smoking and the increase in the numbers of people participating in physical activity.

Councillor David Molyneux, Leader Wigan Council highlighted issues in relation to NHS dental registration and in welcoming the approach with regards to under 5's oral health programme, suggested further work was required to ensure that all children are registered with a dentist. It was confirmed that a programme called 'Baby teeth do matter' has been implemented across GM to raise awareness of the importance of adopting healthy dental habits early to prevent tooth decay.

Councillor Zahid Chauhan, Cabinet Member Health and Social Care, Oldham Council provided members with an overview of the adopted approach which has resulted in significant improvements in oral health in Oldham.

In summary, the Chair highlighted the ongoing fundamental work in GM with regards to population health and emphasised the importance of adhering to the principles and agreed priorities.

#### **RESOLVED/-**

1. That the contents of the report, 'Transforming the health of our population in Greater Manchester: Progress and next steps' be noted.
2. That the report be shared and used as appropriate to help raise awareness of the GM approach to population health transformation and the impact it is having.

**HCB 40/19    GREATER MANCHESTER ADULT SOCIAL CARE TRANSFORMATION  
PROGRAMME: SUMMARY OF PROGRESS TO DATE AND PRIORITIES FOR  
2019/20**

Steven Pleasant, Chief Executive Tameside MBC/Accountable Officer Tameside and Glossop CCG introduced an update in relation to the progress and future priorities of the GM Adult Social Care Transformation Programme. A synopsis of each priority area within the programme was detailed, along with key highlights and outputs to date and the focus of work for 2019/2020.

It was reported that the Adult Social Care Transformation Programme has worked closely with partners and localities to bring about system wide change and transformation across GM and the collective work of Directors of Adult Social Care (DASC's) was recognised.

The programme had been successful in supporting improvement and change against a background of financial constraints and other system wide challenges. Significant progress had been made across all six programme areas with some key milestones being achieved and early impact of these already being identified. Furthermore, a new range of community standards for primary and social care are being jointly developed.

Stepahnie Butterworth Director Adults Services at Tameside Council provided an overview of the programme to recruit, retain and grow a workforce ready to deliver new models of care. Mark Fitton, Director of Adult Social Care highlighted the work underway to develop a transformed model of independent living and support to keep people living well at home.

The GM Mayor acknowledged the progress under devolution to integrate health and social care and recognised the achievement to improve the standard of both care and domiciliary homes at a time when social care budgets were under continued pressure.

With regards to workforce he identified similarities with the work of UNISON introducing an Ethical Care Charter for councils to improve homecare for the vulnerable people they are responsible for and the broader GM Good Employment Charter launched earlier in the week. The GM Mayor requested that all organisations in the GM Health and Social Partnership commit to become accredited under the charter and further promote through public procurement.

**RESOLVED/-**

1. That the outputs and achievements to date be acknowledged.
2. That the priorities and anticipated outputs to be progressed in 2019/20 in respect of each programme area be confirmed and supported.
3. That all organisations in the GM Health and Social Partnership commit to be accredited under the charter and further promote through public procurement.

## **HCB 41/19 SCREENING AND IMMUNISATION IN GREATER MANCHESTER**

Sarah Price introduced a report providing an overview of screening and immunisation programmes in Greater Manchester and included a high level summary of performance and actions required to improve uptake and reduce health inequalities.

A presentation which highlighted why screening and immunisation were essential population health activities saving hundreds of lives and improving outcomes for thousands of Greater Manchester residents each year was provided.

The Chair emphasised the invaluable role of the voluntary and community sector in promoting and supporting screening and immunisation activities within communities.

### **RESOLVED/-**

1. That the report and the performance data contained within be noted.
2. That the activities outlined to improve screening and immunisation uptake in Greater Manchester be supported
3. That further consideration be provided by members acting as senior strategic ambassadors for Screening and Immunisation programmes in Greater Manchester to help increase uptake and outcomes for the population.

## **HCB 42/19 OLDHAM LOCALITY PRESENTATION**

Carolyn Wilkins provided the Board with a health and care locality update for Oldham. The presentation provided an overview of the Oldham model and the integration at neighbourhood level. An overview of assets to enhance population health and the recognisable improvements experienced were highlighted to the Board.

### **RESOLVED/-**

That the presentation be noted.

## **HCB 33/19 DATES AND TIMES OF FUTURE MEETINGS**

Members were notified of the following dates and times of future meetings:

- Friday 13 September 2019, Bury Town Hall
- Friday 29 November 2019, Number One Riverside, Rochdale

**\*\* PLEASE NOTE, SINCE THIS ANNOUNCEMENT, THE DATE AND LOCATIONS OF THE MEETINGS HAVE BEEN AMENDED AS FOLLOWS\*\***

- Friday 25 October 2019, 10am, Salford venue tbc
- Friday 31 January 2020, 10am, Guardsman Tony Downes House, Droylsden